

| | Actuals 2020/21 | Actuals 2021/22 | Actuals 2022/23 | Actuals 2023/24 | Budget 2024/25 | Anticipated 2024/25 | Budget 2025/26 |
|-------------------------|--------------------|--------------------|--------------------|--------------------|-------------------|------------------------|-------------------|
| Balance Brought Forward | £ 230,655 | £ 105,055 | £ 84,055 | £ 68,996 | £ 173,501 | £ 218,048 | £ 208,498 |

Plus Income Excluding Precept

| | | | | | | | | |
|--------------------|----------|----------|----------|-----------|-----------|-----------|-----------|--|
| Arcade | £ 21,958 | £ 38,276 | £ 39,154 | £ 44,178 | £ 52,099 | £ 52,028 | £ 53,665 | From Arcade Tab |
| Allotments | £ 5,337 | £ 4,739 | £ 5,593 | £ 5,420 | £ 6,605 | £ 6,818 | £ 6,947 | From Allotment tab |
| Cemetery | £ 39,622 | £ 42,954 | £ 38,553 | £ 53,740 | £ 47,385 | £ 58,087 | £ 60,000 | Revised Cemetery Fees |
| Markets | £ 1,295 | £ 2,193 | £ 6,187 | £ 6,138 | £ 8,500 | £ 6,711 | £ 7,000 | |
| Grants & Donations | £ 2,000 | £ 1,897 | £ 5,028 | £ 64,222 | £ 33,183 | £ 19,357 | £ - | No grant awards |
| Misc | £ 527 | £ 4,306 | £ 1,078 | £ 1,200 | £ 350 | £ 2,134 | £ 350 | OSCA/Common Rights |
| Sale of Assets | £ - | £ - | £ - | £ 96,196 | £ - | £ - | £ - | |
| Bank Interest | £ 108 | £ 14 | £ 506 | £ 4,381 | £ 2,000 | £ 6,528 | £ 4,000 | Interest Rates Reducing / Balance Reducing |
| | £ 70,848 | £ 94,378 | £ 96,099 | £ 275,475 | £ 150,122 | £ 151,663 | £ 131,962 | |

Minus Expenditure

| | | | | | | | | |
|---------------------------------|-----------|----------|----------|----------|----------|----------|----------|--|
| Office & Associated Expenditure | £ 71,415 | £ 73,996 | £ 67,658 | £ 73,824 | £ 69,064 | £ 60,779 | £ 79,388 | Unspent budget lines from 24/25 is for work still outstanding to be planned in. In 25/26 new communications budget, equipment / IT infrastructure / software. Staffing increase including NI costs plus larger office accommodation required |
| Open Spaces & Play Areas | £ 24,317 | £ 14,618 | £ 13,929 | £ 21,305 | £ 19,758 | £ 35,814 | £ 17,094 | £18.5k Feasibility study in 24/25 - one off, cemetery tree work budget moved to cemeteries |
| Cemetery (inc extension) | £ 50,512 | £ 49,094 | £ 54,690 | £ 53,889 | £ 61,214 | £ 62,037 | £ 68,574 | Increase due to tree work yr 3 within cemetery Repair & Maintenance costs + CCTV communications resulted in overspend (Townwatch radio grant rec'd in 23/24) general communication in office exp for 25/26 aging equipment is resulting in additional maintenance. Additional repairs & maintenance budget included from 25/26.Active monitoring staff pay increases / NI costs |
| CCTV & Townwatch Radio | £ 130,908 | £ 35,426 | £ 53,960 | £ 79,068 | £ 85,320 | £ 99,150 | £ 93,598 | |
| Allotments | £ 9,221 | £ 11,692 | £ 7,048 | £ 9,424 | £ 12,046 | £ 12,309 | £ 13,016 | Japanese Knotweed treatment added |
| Arcade | £ 27,569 | £ 35,807 | £ 35,152 | £ 28,469 | £ 36,709 | £ 43,231 | £ 41,084 | Overspent in 24/25. Repairs & Maintenance, fire alarm monitoring etc & Legal work, mean ongoing revenue expenditure to be increased |
| Floral Displays / Planters | £ 6,869 | £ 6,399 | £ 6,520 | £ 6,525 | £ 6,600 | £ 6,600 | £ 6,600 | |
| Christmas Lights | £ 13,357 | £ 18,105 | £ 13,536 | £ 20,523 | £ 13,000 | £ 14,078 | £ 15,000 | 10k for contract / 5k contingency failing infrastructure / EMR to replace lights |
| Community Grants & Events | £ 3,918 | £ 13,262 | £ 9,895 | £ 4,471 | £ 15,331 | £ 14,548 | £ 13,556 | Reduced slightly as fewer large grant requests rec'd in Nov 25 |
| Markets | £ 3,810 | £ 4,408 | £ 4,393 | £ 4,222 | £ 4,787 | £ 6,373 | £ 4,992 | Memorial Bench (see Misc Income) caused overspend / offset by the income rec'd for this. |

Annual Revenue Expenditure

| | | | | | | | |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | £ 341,895 | £ 262,808 | £ 266,781 | £ 301,720 | £ 323,829 | £ 354,919 | £ 352,903 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|

Other Expenditure (spend from reserves)

| | | | | | | | |
|--------------------|--|--|--|--|--|--|----------|
| Play Area Project | | | | | | | £ 25,000 |
| Cemetery Extension | | | | | | | £ 5,000 |
| | | | | | | | £ 30,000 |

Total Expenditure

| | | | | | | | |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | £ 341,895 | £ 262,808 | £ 266,781 | £ 301,720 | £ 323,829 | £ 354,919 | £ 382,903 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|

Balance Carried Forward

| | | | | | | | |
|--|-----------|----------|----------|-----------|-----------|-----------|-----------|
| | £ 105,055 | £ 84,055 | £ 68,997 | £ 218,048 | £ 193,501 | £ 208,498 | £ 178,498 |
|--|-----------|----------|----------|-----------|-----------|-----------|-----------|

| Earmarked Reserves (as at 31st March) | CCTV | Capital Reserves | Cemetery Extension (Capital) | Play Area (Capital) | Asset Replacement | Elections |
|---------------------------------------|----------|------------------|------------------------------|---------------------|-------------------|-----------|
| | £ 21,789 | £ 35,343 | £ - | £ - | £ - | £ - |
| | £ 21,789 | £ 35,343 | £ - | £ - | £ - | £ - |
| | £ 21,789 | £ 35,343 | £ - | £ - | £ - | £ - |
| | £ - | £ - | £ - | £ - | £ - | £ - |
| | £ - | £ - | £ - | £ - | £ 20,000 | £ - |
| | £ - | £ - | £ - | £ - | £ 2,500 | £ - |
| | £ 57,131 | £ 57,132 | £ 57,132 | £ 90,000 | £ 112,500 | £ 112,500 |

Reduced to set aside funds for specific projects (see below)
 £5k for spend toward Cem Extension consultancy etc. for 25/26
 £25k for match funding a play area capital project for refurbishment
 up to £5k at year end 25/26 if no by-elections

Balance Brought forward less earmarked reserves

| | | | | | | | |
|-----------------|----------|----------|----------|-----------|----------|----------|----------|
| General Reserve | £ 47,924 | £ 26,922 | £ 11,864 | £ 128,048 | £ 81,001 | £ 95,998 | £ 95,998 |
|-----------------|----------|----------|----------|-----------|----------|----------|----------|

(Should be a minimum of 3 months annual revenue expenditure)

| | | | | | | | |
|--|----------|----------|----------|----------|----------|----------|----------|
| | £ 62,974 | £ 65,702 | £ 66,695 | £ 75,430 | £ 80,957 | £ 88,730 | £ 88,226 |
|--|----------|----------|----------|----------|----------|----------|----------|

| | | | | | | | |
|--|-----------|-----------|-----------|----------|------|---------|---------|
| | -£ 15,050 | -£ 38,780 | -£ 54,831 | £ 52,618 | £ 44 | £ 7,269 | £ 7,773 |
|--|-----------|-----------|-----------|----------|------|---------|---------|

Surplus/Deficit

Balance Carried Forward less Balance Brought Forward

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|--|------------|-----------|-----------|-----------|----------|----------|-----------|
| | -£ 125,600 | -£ 21,001 | -£ 15,058 | £ 149,053 | £ 20,000 | -£ 9,550 | -£ 30,000 |
|--|------------|-----------|-----------|-----------|----------|----------|-----------|

Transfers to / from reserves

| | | | | | | | | |
|---|-----------|-----------|-----------|----------|----------|-----------|-----------|---|
| Capital Reserves (Restricted) | | | | | | | | |
| Cemetery Extension (Restricted - capital) | | | | | | | -£ 5,000 | Cem Extension planning / consultancy work |
| Play Area (Restricted - Capital) | | | | | | | -£ 25,000 | Play Area project (match funding?) |
| CCTV (Earmarked) | -£ 90,000 | | | | | | | |
| Asset Replacement (Earmarked) | | | | | £ 20,000 | £ 20,000 | | |
| Elections (Earmarked) | | | | | | £ 2,500 | | £5000 at year end 25/26 if no byelections (£2500 included in office & associated) |
| General Reserve | -£ 35,600 | -£ 21,001 | -£ 15,058 | £ 59,053 | £ - | -£ 32,050 | | |

| | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2024/25 | 2025/26 |
|---------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Precept | £ 145,447.00 | £ 147,429.00 | £ 155,624.00 | £ 175,298.00 | £ 193,707.00 | £ 193,707.00 | £ 220,940.33 |
| Tax Base | 2705.54 | 2705.85 | 2750.86 | 2765.66 | 2778.62 | 2778.62 | 2792.24 |
| Band D Equiv per annum | £ 53.76 | £ 54.49 | £ 56.57 | £ 63.38 | £ 69.71 | £ 69.71 | £ 79.13 |
| Band D Equiv per week | £ 1.03 | £ 1.05 | £ 1.09 | £ 1.22 | £ 1.34 | £ 1.34 | £ 1.52 |
| £ Increase | £ 2,988.00 | £ 1,982.00 | £ 8,195.00 | £ 19,674.00 | £ 18,409.00 | £ 18,409.00 | £ 27,233.33 |
| % Increase | | 1.35% | 3.83% | 12.04% | 9.99% | 9.99% | 13.50% |
| Band D Equiv Increase per annum | | £ 0.73 | £ 2.09 | £ 6.81 | £ 6.33 | £ 6.33 | £ 9.41 |
| Band D Equiv Increase per week | | £ 0.01 | £ 0.04 | £ 0.13 | £ 0.12 | £ 0.12 | £ 0.18 |